

FY 2004
OPERATING BUDGET

ITEM NO.	DESCRIPTION	TOTAL APPROPRIATED BY ATM FY 2002	TOTAL APPROPRIATED BY ATM FY 2003	REQUESTED BY DEPT. FY 2004	VOTED BY BOS FY 2004	VOTED BY FIN COMM FY 2004	ITEM NO.
10	Moderator S&W	300	300	300	300	300	10
20	Selectmen's S&W	7,500	7,500	7,500	7,500	7,500	20
21	Selectmen's Expense	6,935	7,700	8,900	7,400	7,237	21
22	Selectmen's Capital Outlay	0	0	0	0	0	22
	Sub-Total	14,435	15,200	16,400	14,900	14,737	
30	Assessors' S&W	193,321	204,717	201,430	201,429	201,429	30
31	Assessors' Expense	24,150	24,600	25,600	23,000	23,000	31
32	Assessors' Capital Outlay	0	0	0	0	0	32
	Sub-Total	217,471	229,317	227,030	224,429	224,429	
40	Accountant's S&W	146,051	146,015	150,233	150,233	150,233	40
41	Accountant's Expense	4,068	3,668	3,868	2,600	2,600	41
42	Accountant's Capital Outlay	0	0	0	0	0	42
43	Audit	19,000	17,000	17,000	23,500	23,500	43
	Sub-Total	169,119	166,683	171,101	176,333	176,333	
50	Clerk's S&W	128,462	141,782	142,190	142,750	142,750	50
51	Clerk's Expense	21,605	26,745	24,405	23,005	23,005	51
52	Clerk's Capital Outlay	6,000	0	0	0	0	52
	Sub-Total	156,067	168,527	166,595	165,755	165,755	
60	Treasurer/Tax Collector S&W	165,401	171,236	176,401	176,301	176,301	60
61	Treasurer/Tax Collector Expense	29,026	29,982	29,345	27,925	27,925	61
62	Treasurer/Tax Collector Capital Out	1,734	0	0	0	0	62
63	Treasurer Bonding Expense	35,000	0	2,000	0	0	63
	Sub-Total	231,161	201,218	207,746	204,226	204,226	
70	Town Hall S&W	342,449	306,253	316,362	325,469	325,469	70
71	Town Hall Expense	120,975	122,400	128,900	120,800	120,800	71
72	Town Hall Capital Outlay	5,000	0	34,301	23,000	23,000	72
	Sub-Total	468,424	428,653	479,563	469,269	469,269	
80	Town Engineer's Dept S&W	113,323	118,135	118,135	118,587	118,587	80
81	Town Engineer's Dept Expense	7,480	7,480	7,480	5,880	5,880	81
82	Town Engineer's Capital Outlay	9,029	0	8,245	0	0	82
83	Survey & Bound Town Property	0	0	0	0	0	83
	Sub-Total	129,832	125,615	133,860	124,467	124,467	
90	Town Planner S&W	131,455	139,650	141,324	140,547	140,547	90

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91	Town Planner Expense	4,250	4,250	4,250	2,500	2,500	91
92	Town Planner Capital Outlay	0	0	0	0	0	92
	Sub-Total	135,705	143,900	145,574	143,047	143,047	
100	Legal Services	100,000	100,000	100,000	100,000	100,000	100
101	Claims & Suits	1,000	1,000	1,000	1,000	1,000	101
102	Land Transactions	25,000	0	0	0	0	102
110	Planning Board S&W	1,796	1,530	1,530	1,530	1,530	110
111	Planning Board Expense	4,250	2,250	2,600	2,250	2,250	111
	Sub-Total	6,046	3,780	4,130	3,780	3,780	
120	Board of Appeals S&W	15,726	12,360	12,360	12,360	12,360	120
121	Board of Appeals Expense.	450	450	450	800	800	121
	Sub-Total	16,176	12,810	12,810	13,160	13,160	
130	Finance Committee S&W	8,500	8,800	9,100	9,100	9,100	130
131	Finance Committee Expense	1,120	1,120	1,120	957	957	131
	Finance Committee Cap Outlay	0	0	0	0	0	
	Sub-Total	9,620	9,920	10,220	10,057	10,057	
150	Youth Counselor S&W	41,934	45,407	47,568	47,751	47,751	150
151	Youth Counselor Expense	5,365	5,675	5,825	3,775	3,775	151
152	Youth Counselor Cap Outlay.	0	0	0	0	0	152
	Sub-Total	47,299	51,082	53,393	51,526	51,526	
160	Police Dept S&W	2,314,012	2,418,033	2,409,297	2,314,518	2,348,732	160
161	Police Dept Expense	269,645	308,070	319,315	235,100	235,100	161
162	Police Dept Capital Outlay	104,600	75,496	109,880	70,644	70,644	162
	Sub-Total	2,688,257	2,801,599	2,838,492	2,620,262	2,654,476	
170	Fire Dept S&W	2,160,715	2,229,855	2,287,977	2,238,572	2,238,572	170
171	Fire Dept Expense	189,573	191,690	192,490	180,190	180,190	171
172	Fire Dept Capital Outlay	4,700	0	9,900	9,900	9,900	172
173	Emergency Medical Services Expense	82,500	87,400	88,200	88,200	88,200	173
174	Emergency Medical Services S&W	48,400	52,500	63,000	33,280	33,280	174
	Sub-Total	2,485,888	2,561,445	2,641,567	2,550,142	2,550,142	
180	Dog Officer S&W	38,788	42,905	43,532	43,173	43,173	180
181	Dog Officer Expense	14,150	14,350	16,050	13,050	13,050	181

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183	Inspector of Animals S&W	0	0	21,300	0	0	183
	Sub-Total	52,938	57,255	80,882	56,223	56,223	
190	Building Inspection S&W	200,129	200,837	209,655	205,807	205,807	190
191	Building Inspection Expense	14,900	14,900	17,800	13,000	13,000	191
192	Building Inspection Capital Outlay	9,039	0	0	0	0	192
	Sub-Total	224,068	215,737	227,455	218,807	218,807	
200	Constable Salaries	375	375	375	375	375	200
211	Civil Defense Expense	5,000	4,000	4,000	4,000	4,000	211
220	Board of Health S&W	187,131	198,061	198,855	198,835	198,835	220
221	Board of Health Expense	32,900	32,900	32,900	28,125	28,125	221
222	Board of Health Capital Outlay	0	0	0	0	0	222
223	Flax Pond Remediation	23,020	8,630	8,630	8,630	8,630	223
224	Household Hazardous Waste Collectio	0	0	0	0	0	224
	Sub-Total	243,051	239,591	240,385	235,590	235,590	
231	Water Quality Task Force Expense	0	0	10,000	0	0	231
	Sub-Total	0	0	10,000	0	0	
240	Highways and Maintenance S&W	1,435,153	1,507,967	1,543,878	1,527,328	1,527,328	240
241	Highways and Maintenance Expense	1,068,075	903,373	1,182,165	1,091,090	1,091,090	241
242	Highways and Maint. Capital Outlay	0	0	7,000	0	0	242
243	Hwy Snow Removal Wages	8,000	8,000	15,000	8,000	8,000	243
244	Hwy Snow Removal Materials	17,000	17,000	17,000	17,000	17,000	244
245	Hwy Snow Removal Equipment	34,000	34,000	34,000	34,000	34,000	245
246	Hot Mi x, Oil, & Improve Town Rds.	250,000	100,000	250,000	100,000	100,000	246
	Sub-Total	2,812,228	2,570,340	3,049,043	2,777,418	2,777,418	
281	Pleasant Bay Alliance Expense	15,798	15,790	16,830	16,830	16,830	281
290	Channel 19 S&W	44,246	47,927	50,415	50,415	50,415	290
291	Channel 19 Expense	30,520	30,520	30,520	27,720	27,720	291
292	Channel 19 Cap Outlay	0	0	0	0	0	292
	Sub-Total	74,766.00	78,447.00	80,935.00	78,135.00	78,135.00	
300	Veterans' Services S&W	0	0	0	0	0	300
301	Veterans' Services Expense	19,930	23,072	22,916	22,916	22,916	301
302	Veterans' Benefits	30,000	30,000	30,000	30,000	30,000	302
303	Veterans' Svcs Capital Outlay	0	0	0	0	0	303

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	Sub-Total	49,930	53,072	52,916	52,916	52,916	
310	Brooks Library S&W	283,488	329,065	336,930	335,032	335,032	310
311	Brooks Library Expense	179,613	185,944	185,192	170,132	170,132	311
312	Brooks Library Capital Outlay . .	0	0	0	0	0	312
	Sub-Total	463,101	515,009	522,122	505,164	505,164	
321	Brooks Museum Commission Expense	11,150	12,650	12,650	10,950	10,950	321
322	Brooks Academy Capital Outlay . .	0	0	0	0	0	322
	Sub-Total	11,150	12,650	12,650	10,950	10,950	
330	Community Center Commission S&W	154,200	161,252	168,602	167,863	167,863	330
331	Community Center Commission Exp.	119,300	127,440	127,028	112,588	112,588	331
332	Community Center Comm Cap Outlay	0	0	0	0	0	332
	Sub-Total	273,500	288,692	295,630	280,451	280,451	
340	Recreation and Youth S&W	383,914	198,798	204,918	203,094	203,094	340
341	Recreation and Youth Expense. . .	47,250	49,200	56,262	44,900	44,900	341
342	Recreation and Youth Capital Outlay	2,000	0	0	0	0	342
343	Improve Beaches/Recreation Areas. .	0	0	0	0	0	343
344	Aid to Various Programs	26,950	26,950	26,950	26,950	26,950	344
345	Recreation & Youth Seasonal Help	0	189,883	216,519	189,883	189,883	345
	Sub-Total	460,114	464,831	504,649	464,827	464,827	
350	Harbormaster/Natural Resources S&W	203,552	210,072	215,769	215,642	215,642	350
351	Harbormaster Expense	86,145	86,145	91,745	73,435	73,435	351
352	Harbormaster Capital Outlay	2,000	1,940	0	0	0	352
353	Natural Resources Expense	28,760	27,660	27,660	26,600	26,600	353
354	Natural Resources Capital Outlay	0	0	0	0	0	354
	Sub-Total	320,457	325,817	335,174	315,677	315,677	
360	Water Dept S&W	613,198	614,384	646,335	637,705	637,705	360
361	Water Dept Expense	380,000	447,237	491,803	450,127	450,127	361
362	Water Dept Capital Outlay	0	0	0	0	0	362
363	Water Dept Service Installations	35,000	35,000	35,000	35,000	35,000	363
364	Water Dept Water Mains	235,000	100,000	250,000	150,000	100,000	364
365	Water Dept Well Rehabilitation	0	0	35,000	35,000	35,000	365
	Sub-Total	1,263,198	1,196,621	1,458,138	1,307,832	1,257,832	
370	Cemetery S&W	18,512	19,068	19,068	19,029	19,029	370
371	Cemetery Expense	3,550	3,550	3,550	1,850	1,850	371
372	Cemetery Capital Outlay	0	0	0	0	0	372
	Sub-Total	22,062	22,618	22,618	20,879	20,879	

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380	Council on Aging S&W	158,079	166,376	168,743	168,715	168,715	380
381	Council on Aging Expense	27,335	27,721	42,685	23,881	23,881	381
382	Council on Aging Capital Outlay	8,615	0	0	0	0	382
	Sub-Total	194,029	194,097	211,428	192,596	192,596	
391	Disability Rights Committee Expense	640	640	640	640	640	391
392	Disability Rights Committee Cap Out	0	0	0	0	0	392
	Sub-Total	640	640	640	640	640	
400	Golf Operations & Maintenance S&W	216,632	219,435	222,847	224,473	557,262	400
401	Golf Operations & Maintenance Expens	66,140	59,940	70,640	52,395	299,555	401
402	Golf Operations & Maintenance Cap.	0	5,000	0	0	0	402
405	Golf Maintenance S&W	322,706	333,392	332,562	332,789	0	405
406	Golf Maintenance Expense	260,625	257,620	258,620	247,160	0	406
407	Golf Maintenance Capital Outlay	23,300	0	0	0	0	407
	Sub-Total	889,403	875,387	884,669	856,817	856,817	
410	Historical Commission S&W	3,294	1,067	1,500	1,067	1,067	410
411	Historical Commission Expense	2,100	2,100	3,800	2,725	2,725	411
	Sub-Total	5,394	3,167	5,300	3,792	3,792	
420	Conservation Commission S&W	35,718	37,131	48,281	36,631	36,631	420
421	Conservation Commission Expense	5,320	5,320	5,520	4,070	4,070	421
	Sub-Total	41,038	42,451	53,801	40,701	40,701	
430	Town & Finance Committee Reports	14,000	15,000	17,000	17,000	17,000	430
431	Miscellaneous Printing	3,000	3,000	3,000	3,000	3,000	431
432	Advertising	4,000	4,000	4,000	4,000	4,000	432
440	Repairs to Public Buildings	7,500	7,500	7,500	7,500	7,500	440
450	Out of State Travel	6,000	10,000	10,000	10,000	10,000	450
460	Finance Committee Reserve Fund.	225,000	150,000	150,000	150,000	150,000	460
470	Street Lights	120,000	80,000	80,000	60,000	60,000	470
480	Memorial & Veterans' Day	1,200	1,200	1,500	1,500	1,500	480
490	Special Retirement Pension a & b	3,552	3,552	3,552	3,552	3,552	490
	Sub-Total	3,552	3,552	3,552	3,552	3,552	
500	Gasoline	200,000	150,000	175,000	225,000	187,500	500
508	Telephone				82,188	90,000	508
510	Computer Hardware/Software/Support	100,650	69,937	116,673	80,000	80,000	510

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520	Insurance, Group (Ch. 32B)	2, 400, 000	2, 900, 000	3, 480, 000	3, 480, 000	3, 480, 000	520
521	Insurance, General	500, 000	600, 000	700, 000	700, 000	700, 000	521
522	Insurance Deductibles/Exclusions.	7, 000	7, 000	10, 000	10, 000	10, 000	522
530	Postage	40, 000	43, 500	43, 500	49, 750	49, 750	530
540	FICA Town Share	200, 000	220, 000	235, 000	235, 000	235, 000	540
545	Unemployment Compensation	45, 000	50, 000	65, 000	65, 000	65, 000	545
550	Miscellaneous Unclassified Exp	0	0	0	0	0	550
555	Anticipation Loan Interest	0	0	0	0	0	555
556	Bond Principal	0	0	0	0	0	556
557	Bond Interest	0	0	0	0	0	557
558	Land Bank Bond Principal	0	0	0	0	0	558
559	Land Bank Bond Interest	100, 000	100, 000	100, 000	100, 000	100, 000	559
DEBT SCHEDULE							
600	Fire Trucks (1992) - Principal	65, 000. 00	45, 000. 00	0. 00	0. 00	0. 00	600
601	Fire Trucks (1992) - Interest	3, 965. 00	1, 170. 00	0. 00	0. 00	0. 00	601
610	Wellfield/Water Meters (1993) - Princ	55, 000. 00	55, 000. 00	55, 000. 00	55, 000. 00	55, 000. 00	610
611	Wellfield/Water Meters (1993) - Inter	7, 397. 50	5, 005. 00	2, 530. 00	2, 530. 00	2, 530. 00	611
620	Elem School Renov. - (1989) - Principa	39, 800. 00	39, 000. 00	38, 000. 00	38, 000. 00	38, 000. 00	620
621	Elem School Renov. - (1989) - Interest	5, 234. 30	3, 503. 00	1, 748. 00	1, 748. 00	1, 748. 00	621
625	Middle School Renov. - (1989) - Princi	686, 550. 00	672, 750. 00	655, 500. 00	655, 500. 00	655, 500. 00	625
626	Middle School Renov. - (1989) - Interes	90, 291. 68	60, 426. 75	30, 153. 00	30, 153. 00	30, 153. 00	626
630	Olivers Pond partial (1988) - Princip	139, 300. 00	136, 500. 00	133, 000. 00	133, 000. 00	133, 000. 00	630
631	Olivers Pond partial (1988) - Interes	18, 320. 05	12, 260. 50	6, 118. 00	6, 118. 00	6, 118. 00	631
640	Transfer Station- (1989) - Principal	129, 350. 00	126, 750. 00	123, 500. 00	123, 500. 00	123, 500. 00	640
641	Transfer Station- (1989) - Interest	17, 011. 48	11, 384. 75	5, 681. 00	5, 681. 00	5, 681. 00	641
650	Water Tank Maint. (1998) - Principa	110, 000. 00	105, 000. 00	105, 000. 00	105, 000. 00	105, 000. 00	650
651	Water Tank Maint. (1998) - Interere	10, 180. 00	5, 880. 00	1, 890. 00	1, 890. 00	1, 890. 00	651
660	Golf Maint. /Bldg Plans(1999) - Princ	50, 000. 00	50, 000. 00	50, 000. 00	50, 000. 00	50, 000. 00	660
661	Golf Maint. /Bldg Plans(1999) - Inter	8, 075. 00	5, 800. 00	3, 487. 50	3, 487. 50	3, 487. 50	661
670	Comm. Center Generator (2000) - Prin	20, 000. 00	20, 000. 00	20, 000. 00	20, 000. 00	20, 000. 00	670
671	Comm. Center Generator (2000) - Inte	4, 120. 00	3, 210. 00	2, 285. 00	2, 285. 00	2, 285. 00	671
680	Fire Engine (2000) - Principal	70, 000. 00	65, 000. 00	65, 000. 00	65, 000. 00	65, 000. 00	680
681	Fire Engine (2000) - Interest	13, 505. 00	10, 432. 50	7, 426. 25	7, 426. 25	7, 426. 25	681
690	Elem School Plans (1999) - Principa	180, 000. 00	180, 000. 00	180, 000. 00	180, 000. 00	180, 000. 00	690
691	Elem School Plans (1999) - Interest	34, 855. 00	26, 665. 00	18, 340. 00	18, 340. 00	18, 340. 00	691
700	Road Maintenance (2000) - Principal	100, 000. 00	100, 000. 00	100, 000. 00	100, 000. 00	100, 000. 00	700
701	Road Maintenance (2000) - Interest	20, 600. 00	16, 050. 00	11, 425. 00	11, 425. 00	11, 425. 00	701
710	Front End Loader (2000) - Principal	26, 198. 00	25, 000. 00	25, 000. 00	25, 000. 00	25, 000. 00	710
711	Front End Loader (2000) - Interest	4, 725. 06	3, 560. 00	2, 403. 75	2, 403. 75	2, 403. 75	711
720	Street Sweeper (2000) - Principal	28, 360. 00	25, 000. 00	25, 000. 00	25, 000. 00	25, 000. 00	720
721	Street Sweeper (2000) - Interest	4, 774. 78	3, 560. 00	2, 403. 75	2, 403. 75	2, 403. 75	721
730	Rescue Vehicle (2001) - Principal	0. 00	35, 500. 00	35, 000. 00	35, 000. 00	35, 000. 00	730
731	Rescue Vehicle (2001) - Interest	2, 283. 75	3, 946. 25	2, 712. 50	2, 712. 50	2, 712. 50	731

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740	Water Treatment (1992)-Principal	135,000.00	130,000.00	125,000.00	125,000.00	125,000.00	740
741	Water Treatment (1992)-Interest	45,170.00	38,415.00	31,597.50	31,597.50	31,597.50	741
750	Water Pump Station/Mains(1997)-Prin	110,000.00	110,000.00	110,000.00	110,000.00	110,000.00	750
751	Water Pump Station/Mains(1997)-Inte	32,395.00	27,995.00	23,540.00	23,540.00	23,540.00	751
760	Fire Station (1994)-Principal	195,000.00	195,000.00	195,000.00	195,000.00	195,000.00	760
761	Fire station (1994)-Interest	89,280.00	79,920.00	70,365.00	70,365.00	70,365.00	761
770	Library Const. (1996) - Principal	200,000.00	200,000.00	200,000.00	200,000.00	200,000.00	770
771	Library Const. (1996) - Interest	99,000.00	90,500.00	81,800.00	81,800.00	81,800.00	771
780	Well Source Exploration (2002)-Principal			20,000.00	20,000.00	20,000.00	780
781	Well Source Exploration (2002)-Interest			9,043.75	9,043.75	9,043.75	781
790	Community Center (1998) - Principal	340,000.00	340,000.00	340,000.00	340,000.00	340,000.00	790
791	Community Center (1998) - Interest	167,410.00	153,810.00	140,890.00	140,890.00	140,890.00	791
800	Track / Soccer Field (2000) - Princ	11,870.00	10,000.00	10,000.00	10,000.00	10,000.00	800
801	Track / Soccer Field (2000) - Inter	5,690.51	5,192.50	4,730.00	4,730.00	4,730.00	801
810	Elementary School Addition (2001) -	0.00	985,000.00	985,000.00	985,000.00	985,000.00	810
811	Elementary School Addition (2001) -	286,300.00	555,362.50	520,887.50	520,887.50	520,887.50	811
820	Landfill Capping (1999) - Principal	75,000.00	75,000.00	75,000.00	75,000.00	75,000.00	820
821	Landfill Capping (1999) - Interest	69,807.50	66,395.00	62,926.25	62,926.25	62,926.25	821
830	Land Acquisition (1997)-Principal	0.00	59,500.00	55,000.00	55,000.00	55,000.00	830
831	Land Acquisition (1997)-Interest	19,781.00	38,522.50	36,518.75	36,518.75	36,518.75	831
840	Golf Clubhouse (2000)-Principal			66,590.00	66,590.00	66,590.00	840
841	Golf Clubhouse (2000)-Interest			70,274.50	70,274.50	70,274.50	841

LAND BANK DEBT SCHEDULE

850	Land Acquisition (2000)-Principal	195,000.00	180,000.00	175,000.00	175,000.00	175,000.00	850
851	Land Acquisition (2000)-Interest	152,502.50	143,967.50	135,761.25	135,761.25	135,761.25	851
860	Land Acquisition Slowatycki (2001)-Principal		15,000.00	15,000.00	15,000.00	15,000.00	860
861	Land Acquisition Slowatycki (2001)-Interest		14,625.00	14,100.00	14,100.00	14,100.00	861
870	Land Acquisition Krumin (2002)-Principal			45,000.00	45,000.00	45,000.00	870
871	Land Acquisition Krumin (2002)-Interest			44,370.00	44,370.00	44,370.00	871

890	Septic loan Program			11,125.00	11,125.00	11,125.00	890
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900	School Administration S&W		316,466	337,141			900
905	School Administration Expense . .		154,923	174,827			905
910	School Instruction S&W		8,255,446	8,655,281			910
915	School Instruction Expense		596,337	670,141			915
920	Other School Services S&W		268,768	278,759			920
925	Other School Services Expense . .		595,978	680,159			925
930	School Operations & Maint S&W . .		577,281	620,192			930
935	School Operations & Maint Exp . .		663,222	737,498			935

**FY 2004
OPERATING BUDGET**

ITEM NO.	DESCRIPTION	TOTAL APPROPRIATED BY ATM FY 2002	TOTAL APPROPRIATED BY ATM FY 2003	REQUESTED BY DEPT. FY 2004	VOTED BY BOS FY 2004	VOTED BY FIN COMM FY 2004	ITEM NO.
940	School Leased Equipment		13,258	68,588			940
950	Community Service S&W		8,539	43,117			950
955	Community Service Expenses		0	0			955
960	Computers / Technology		73,753	99,376			960
970	School Prog w/Other Districts		567,651	444,312			970
	Sub-Total	11,702,571	12,091,622	12,809,391			
990	TOTAL HARWICH SCHOOLS	11,702,571	12,091,622	12,809,391	12,394,271	12,474,122	990
995	Cape Cod Reg Tech High School . .	741,412	948,728	1,045,000	1,230,210	1,230,210	995
	TOTAL OPERATING BUDGET.	30,644,925	31,552,675	34,235,537	33,121,244	33,155,458	
	TOTAL EXCLUDED DEBT	3,826,601	5,013,966	4,942,767	4,942,767	4,942,767	
	TOTAL LAND BANK	447,502.50	453,592.50	529,231.25	529,231.25	529,231.25	
	SEPTIC LOAN PROGRAM	0	0	11,125	11,125	11,125	
	TOTAL APPROPRIATIONS	34,919,028	37,020,234	39,718,660	38,604,367	38,638,581	

BUDGET SUMMARY

TOTAL SALARIES	10,126,460	10,490,068	10,749,791	10,486,083	10,520,297
TOTAL EXPENSES	4,150,815	3,807,884	4,385,356	3,967,136	3,937,285
TOTAL CAPITAL EXP.	546,667	287,373	605,999	403,544	353,544
TOTAL SCHOOL	11,702,571	12,091,622	12,809,391	12,394,271	12,474,122
TOTAL TECH SCHOOL	741,412	948,728	1,045,000	1,230,210	1,230,210
TOTAL DEBT SERVICE	3,826,601	5,013,966	4,942,767	4,942,767	4,942,767
TOTAL LAND BANK	447,503	453,593	529,231	529,231	529,231
SEPTIC LOAN PROGRAM			11,125	11,125	11,125
RESERVE FUND	225,000	150,000	150,000	150,000	150,000
INSURANCE, UNEMPLOY COMP, FICA	3,152,000	3,777,000	4,490,000	4,490,000	4,490,000
TOTAL	34,919,028	37,020,234	39,718,660	38,604,367	38,638,581
 GENERAL GOVERNMENT	 14,823,942	 14,585,325	 15,741,146	 14,856,763	 14,811,126